



# Detroit Wayne Integrated Health Network

707 W. Milwaukee St.  
Detroit, MI 48202-2943  
Phone: (313) 833-2500  
[www.dwihn.org](http://www.dwihn.org)

FAX: (313) 833-2156  
TTY: 711

**Finance Committee Meeting**  
**DW IHN Administration Building**  
**8726 Woodward Avenue**  
**Detroit, MI 48202**  
**Wednesday, January 7, 2026**  
**1:00 p.m.**  
**AGENDA**

- I. Call to Order**
- II. Roll Call**
- III. Committee Member Remarks**
- IV. Approval of Agenda**
- V. Follow-Up Items**
- VI. Approval of Minutes – November 5, 2025**
- VII. Presentation of the Monthly Finance Report**
- VIII. Unfinished Business:**  
Staff Recommendations: None
- IX. New Business:**  
Staff Recommendations: None
- X. Good and Welfare/Public Comment**  
Members of the public are welcome to address the Board during this time for no more than two minutes. (The Board Liaison will notify the Chair when the time limit has been met.) Individuals are encouraged to identify themselves and fill out a comment card to leave with the Board liaison; however, those individuals who do not want to identify themselves may still address the Board. Issues raised during Good and Welfare/Public Comment that are of concern to the general public and may initiate an inquiry and follow-up will be responded to and may be posted to the website. Feedback will be posted within a reasonable timeframe (Information that is HIPAA-related or of a confidential nature will not be posted, but rather responded to on an individual basis).
- XI. Adjournment**

## Board of Directors

Dr. Cynthia Taueg, Chairperson  
Karima Bentounsi  
Kevin McNamara

Jonathan C. Kinloch, Vice Chairperson  
Angela Bullock  
Bernard Parker

Dora Brown, Treasurer  
Lynne F. Carter, MD  
William Phillips

Eva Garza Dewaelsche, Secretary  
Angelo Glenn  
Kenya Ruth

**James E. White, President and CEO**



# FINANCE COMMITTEE

**MINUTES**

**NOVEMBER 5, 2025**

**1:00 P.M.**

**8726 WOODWARD AVE.  
DETROIT, MI 48202  
(HYBRID/ZOOM)**

<b>MEETING CALLED BY</b>	Ms. Dora Brown, Chair, called the meeting to order at 1:09 p.m.
<b>TYPE OF MEETING</b>	Finance Committee Meeting
<b>FACILITATOR</b>	Ms. Dora Brown, Chair
<b>NOTE TAKER</b>	Ms. Lillian Blackshire, Board Liaison
<b>ATTENDEES</b>	<p><b>Finance Committee Members Present:</b> Ms. Dora Brown, Chair Mr. Kevin McNamara, Vice Chair Mr. Bernard Parker</p> <p><b>Committee Members Attending Virtually:</b> None</p> <p><b>Committee Members Excused:</b> Ms. Karima Bentounsi Ms. Eva Garza Dewaelsche Ms. Kenya Ruth</p> <p><b>Board Members Present:</b> None</p> <p><b>Board Members Attending Virtually:</b> Dr. Cynthia Tauег, Board Chair</p> <p><b>SUD Oversight Policy Board Members Attending Virtually:</b> None</p> <p><b>Board Members Excused:</b> None</p> <p><b>Staff:</b> Mr. James E. White, President and CEO; Mr. Manny Singla, Deputy Chief Executive Officer; Ms. Stacie Durant, VP of Finance; Ms. Brooke Blackwell, VP of Governmental Affairs; Ms. Yolanda Turner, VP of Legal Affairs; Ms. Monifa Gray, Associate VP of Legal Affairs; Ms. Sheree Jackson, VP of Corporate Compliance; Mr. Mike Maskey, Executive Director of Facilities; Dr. Shama Faheem, Chief Medical Officer; Ms. Grace Wolf, VP of Crisis Care; Mr. Keith Frambro, VP of Information Technology; Ms. Dayna Clark, Director of Communications; Ms. Ebony Reynolds, Executive Director of Direct Services; Mr. Rai Williams, Director of Contract Management and Mr. Jody Connally, VP of Human Resources.</p> <p><b>Staff Attending Virtually:</b> Mr. Jeff White, Associate Vice President of Operations; Ms. Dhannetta Brown, Associate VP of Finance; Ms. Melinda Haner, Budget Administrator; and Mr. Larry Lee, Procurement Administrator.</p> <p><b>Guests:</b> None</p>

## AGENDA TOPICS

### I. Roll Call Ms. Lillian Blackshire, Board Liaison

### II. Roll Call

Roll Call was taken by Ms. Lillian Blackshire, Board Liaison, and a quorum was present upon Mr. McNamara's arrival at 1:10 p.m.

### III. Committee Member Remarks

Ms. Brown, Chair, called for the Committee members' remarks. There were no remarks given by the Committee.

### IV. Approval of Agenda

The Chair, Ms. Brown called for a motion on the agenda. It was requested that Board action #21-29 (Revision 5) Outfront Media be moved up on the agenda and taken before item VII. Presentation of the month Finance Report. **Motion:** It was moved by Mr. McNamara and supported by Mr. Parker approval of the agenda as amended. There was no further discussion. **Motion carried, agenda approved as amended.**

### V. Follow-up Items

The Chair called for any follow-up items. Information was to be provided on Outfront Media, their process and the additional services provided to Detroit Wayne Integrated Health Network. Ms. D. Clark, Director of Communications reporting. It was reported that billboards are the only service provided to DWIHN by Outfront Media.

### VI. Approval of the Meeting Minutes

The Chair, Ms. Brown, called for approval of the minutes from the meeting on Wednesday, October 1, 2025. **Motion:** It was moved by Mr. McNamara and supported by Mr. Parker the approval of the Finance Committee minutes from the meeting on Wednesday, October 1, 2025. There were no corrections to the minutes. **Motion carried.** Minutes accepted as presented.

### VIII. Unfinished Business – Staff Recommendations:

**a. Board Action #21-29 (Revision 5) – Outfront Inc. – Social Media Outreach.** Ms. D. Clark, Director of Communications reporting. DWIHN Administration is requesting approval to exercise the second two-year renewal option with Outfront Media for Community Outreach, which was originally approved under Board Action #21-29. This agreement allows DWIHN and Outfront Media to continue high quality and impactful messaging regarding our services in and around Metro Detroit and Wayne County, including educational information, services, SUD services, etc. The not-to-exceed cost for two years totals \$245,208.50 with Year 1 at a cost of \$108,262.50 and Year 2 at \$136,946.00. Contract terms are October 1, 2025 to September 30, 2027. This brings the total contract not to exceed amount to \$1,288,509.50.

**Motion:** It was moved by Mr. Parker and supported by Mr. McNamara approval of BA #21-29 (Revision 5) to Full Board. Discussion ensued regarding the services provided by Outfront Media. Ms. B. Blackwell, VP of Governmental Affairs provided information on the digital billboards and that DWIHN will begin to have messaging on buses and the people mover which would be handled by a different company. Mr. White, CEO provided information on the implementation of the DWIHN digital platform that will occur possibly in movie theatres. It was requested that, since Outfront Media handles only the billboards, the words "Social Media" should be removed from the board action. There was no further discussion. **Motion carried.**

## VII. Presentation of the Monthly Finance Report

S. Durant, VP of Finance, presented the Monthly Finance report. A written report for the twelve months ended September 30, 2025 was provided for the record. The DWIHN Finance accomplishments and noteworthy items to report were:

There were no financial statements to present for September 30, 2025 as audit report would serve as the report and be presented by Plant Moran in May 2026.

In the event the RFP is awarded to the new regional governmental entity, the net assets, as of September 30, 2024 and how they would be distributed was shared with the committee. The total net position was \$220,503,504. The net investment in capital assets represents the net value of capital assets. The net asset value is calculated as the actual costs of capital assets less related debt (i.e. Flagstar). The asset would follow its intended use.

- i. Computers and software were primarily purchased for the benefit of PIHP functions, however the IT department is reported as a shared department and assets purchased for the benefit of the CMHSP would be allocated through the SCA methodology consistent with the current calculations.
- ii. 707 West Milwaukee primarily contains CMHSP function (i.e. care center, BHUC, DOC). Therefore, the asset would follow its intended use and remain with DWIHN and DWIHN would continue making debt service payments in accordance with the construction loan agreement with Flagstar. The depreciation expense would continue to be amortized over 20 years and paid with Medicaid funds.
- iii. (Optional) Woodward Administration Building contains PIHP functions therefore the asset could follow its intended use and the new PIHP could make capital lease payments to DWIHN for the debt service payments. It is acknowledged the loan agreement is with DWIHN therefore a capital lease agreement could be entered into between DWIHN and the new PIHP, and at the end of the lease term the asset would be transferred to the new PIHP. The depreciation expense would continue to be amortized over 20 years and paid with Medicaid.
- iv. Woodward Annex was intended to serve members and although the building is currently underway for renovations, the asset would remain with DWIHN.
- v. Ecorse and 7 Mile Care Centers contain CMHSP functions therefore the assets would remain with DWIHN. DWIHN would be responsible for any debt service related to the completion of Ecorse care center, however depreciation expense charged to Medicaid is limited to the amount of debt issued on Ecorse.
- vi. Vehicles – grant funded relate to the SAMSA grant to purchase the mobile crisis vans. The asset will remain with DWIHN as mobile crisis is a CMHSP function.

B. Restricted for substance use disorder PA2 present the County funds remitted to DWIHN. It is unclear how MDHHS will handle overall substance use disorder however there is language outlined in Public Act 500 of 2012 that state the entity must be a “department designed community mental health entity”. However, it is clear from MDHHS’ response to questions that PA2 funds will not be transferred to the new PIHP hence DWIHN would retain the funds.

C. Restricted for risk financing – Medicaid ISF is solely the PIHP; therefore, the funds would be transferred to the new PIHP. It should be noted that all investment income earned from the ISF has been tracked and reinvested back into the ISF in accordance with the PIHP contract.

D. Restricted cash collateral no longer is restricted and were transferred to the general checking account in May 2025. These funds are currently combined with Unrestricted net assets.

E. Restricted for Opioid settlement represents funds awarded to state, township, cities and Counties (i.e. municipal entities) related to the Opioid settlement filed against several pharmaceutical

companies. DWIHN received an allocation from the special circumstances funds and therefore the funds would remain with DWIHN.

F. Unrestricted (i.e., local funds) represent non-Medicaid and non-General funds accumulated since the inception of the Authority. These funds are generated from various sources, including but not limited to non-ISF fund interest and county local funds. The PIHP does not generate any local funds other than the Performance Bonus Incentive Plan funds and according to DWIHN’s accounting policies, restricted funds are spent first. The unrestricted net assets will remain with DWIHN.

An excerpt of the DWIHN Significant Account Policies was shared with the committee of the audited financial statement of the final FSR report submitted to MDHHS and the PIHP contract at 9/30/2024.

Discussion ensued regarding the monthly Finance report. Mr. Singla, Deputy CEO provided information on the separation of reporting and that the size of the region requires separation of services and buildings and that conversations are beginning to be held now to determine sustainability and other items. More discussion will be held at a later date.

The Chair, Ms. Brown, noted that the Finance Monthly Report was received and filed.

**VIII. FY2025 4<sup>th</sup> Quarter Purchasing Non-Competitive & Cooperative Report** – A written report was provided for the record. Mr. L. Lee, Procurement Manager, reporting. It was reported that contract percentages with Wayne County were at 9%, and Out of County was 91%. Contract percentages without IT for Wayne County was 22%; and out County was 78%. The total of purchases was \$972,50232 with the Wayne County total at \$87,962.69 and the IT total at \$572,168.91. Discussion ensued regarding the Wayne County percentages, and that more effort should be made to increase the percentages. There was no further discussion. The FY2025 4<sup>th</sup> Quarter Purchasing Non-Competitive & Cooperative report was received and filed.

**IX. New Business – Staff Recommendations: None**

**X. Good and Welfare/Public Comment**

The Chair read the Good and Welfare/Public Comment statement. There were no members of the public who requested to address the committee.

**XI. Adjournment** – There being no further business, the Chair, Ms. Brown, called for a motion to adjourn. **Motion:** It was moved by Mr. McNamara and supported by Mr. Parker to adjourn. There was no further discussion. **Motion carried.** The meeting was adjourned at 1:45 p.m.

<b>FOLLOW-UP ITEMS</b>	a. The committee requested that the words “ Social Media Outreach” be removed from BA#21-29 (Revision 5) before the November Full Board Meeting. b. Provide a 6-month update on WestComm, and this will determine additional commitment.

**DWIHN Division of Management and Budget  
Monthly Finance Report  
For the two months ended November 30, 2025**

**DWIHN Finance accomplishments and noteworthy items:**

1. Based on the preliminary FSR, DWIHN will utilize approximately \$20 million of the \$70 million in Medicaid ISF in FY25. A significant amount of the increase in Medicaid is a shift from General Fund costs related to spenddown. DWIHN’s General Fund overspend is expected to reduce as compared to prior year.
2. Molina has expressed interest in credentialing DWIHN (CMHSP) as a network provider. This means DWIHN can serve all behavioral health members, including mild to moderate, and bill Molina as the payor.
3. DWIHN SUD department is putting in measures to reduce the uninsured members paid with Block Grant Treatment. PA2 will absorb the approximate \$2 million in overruns related to FY25. Finance presented the information to the SUD Advisory Board in November, and they are aware of the overruns.
4. DWIHN has put controls in place to ensure CCBHC eligible services are not paid, except for Respite. MDHHS requested DWIHN continue payment for respite until such time CCBHC’s can enter into agreements with respective providers. MDHHS will reimburse DWIHN for any services paid.

**Financial analysis- (refer to DWIHN balance sheet and income statement)**

- Cash flow is stable and should continue to remain so throughout the year as liquidity ratio = 2.64.

	FEB	MAR	APR	MAY	JUN	JULY	AUG	SEP	OCT	NOV
DWIHN	2.05	1.92	1.69	1.53	2.18	2.31	2.65	1.97	2.05	2.64

- (A) Cash and investments – represent amount of cash held with three (3) investment managers, First Independence Bank, Flagstar and Huntington Bank.
- (B) Due from other governments and Accounts Receivable – comprise various local, state and federal amounts due to DWIHN. Approximately \$5.0 million in SUD block grant due from MDHHS. Approximately \$16.7 million for 4<sup>th</sup> quarter **pass-through** HRA revenue. The Accounts receivable consist primarily of \$2.8 million in 4<sup>th</sup> quarter PA2 due from Wayne County.
- (C) IBNR Payable – represents incurred but not reported (IBNR) claims from the provider network; historical average claims incurred through November 30, 2025, were approximately \$153.5 million. However, actual payments were approximately \$93.1 million. The difference represents claims incurred but not reported and paid \$60.5 million.

Note: DWIHN’s annual audit is underway therefore balances will change.

**DETROIT WAYNE INTEGRATED HEALTH NETWORK**

Statement of Net Position

As of November 30, 2025

**Assets**

Cash and investments	\$ 154,932,775	<b>A</b>
Investments in Internal Service Fund	73,405,950	<b>A</b>
Receivables		
Due from other governmental units	23,805,242	<b>B</b>
Accounts receivable	3,597,628	<b>B</b>
Less: allowance for uncollectible	(73,424)	
Prepayments and deposits	2,920,128	
Total current assets	<u>258,588,299</u>	
Capital assets, net of accumulated depreciation	<u>65,479,876</u>	
<b>Total Assets</b>	<b><u><u>\$ 324,068,175</u></u></b>	

**Liabilities and Net Position**

**Liabilities**

Accounts payable	\$ 18,825,541	
IBNR Payable	60,461,104	<b>C</b>
Due to Wayne County	833,333	
Due to other governments	2,602,433	
Accrued wages and benefits	671,279	
Unearned revenue	291,326	
Accrued compensated balances	2,966,524	
Total current liabilities	<u>86,651,540</u>	
Notes Payable	<u>20,350,860</u>	
<b>Total Liabilities</b>	<b><u><u>107,002,400</u></u></b>	

**Net Position**

Net investment in capital assets	43,703,464
Restricted Opioid Settlement	1,917,349
Restricted - PA2 funds	9,883,957
Restricted Cash Collateral	22,674,428
Internal Service Fund	68,944,031
Unrestricted	<u>69,942,546</u>
<b>Total Net Position</b>	<b><u><u>217,065,775</u></u></b>

<b>Liabilities and Net Position</b>	<b><u><u>\$ 324,068,175</u></u></b>
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**DETROIT WAYNE INTEGRATED HEALTH NETWORK**  
**Statement of Revenues, Expenses and Changes to Net Position**  
**For the Two Months Ending November 30, 2025**

	Nov-25			Year to Date		
	Budget	Actual	Variance	Budget	Actual	Variance
<b>Operating Revenues</b>						
Federal grants	\$ 2,021,123	\$ 1,048,234	\$ (972,889)	\$ 4,042,246	\$ 1,580,742	\$ (2,461,504)
State grants and contracts	93,086,945	95,649,404	2,562,459	186,173,890	176,326,806	(9,847,084)
MI Health Link	261,505	676,247	414,742	523,010	1,424,045	901,035
Local grants and contracts	2,531,685	1,492,451	(1,039,234)	5,063,370	2,981,321	(2,082,049)
Use of Revenues	1,252,816	-	(1,252,816)	2,505,632	-	(2,505,632)
Other charges for services	3,333	341	(2,992)	6,666	21,296	14,630
<b>Total Operating Revenues</b>	<b>99,157,407</b>	<b>98,866,677</b>	<b>290,730</b>	<b>198,314,814</b>	<b>182,334,210</b>	<b>(15,980,604)</b>
<b>Operating Expenses</b>						
Salaries	\$ 2,835,761	\$ 2,445,803	\$ 389,958	\$ 5,671,522	\$ 4,868,594	\$ 802,928
Fringe benefits	1,131,798	891,474	240,324	2,263,596	1,564,715	698,881
Substance abuse services	5,406,311	9,273,780	(3,867,469)	10,812,622	10,092,407	720,215
Autism Services	8,746,315	18,186,692	(9,440,377)	17,492,630	20,623,352	(3,130,722)
MI HealthLink	172,942	474,578	(301,636)	345,884	590,911	(245,027)
Adult Services	30,568,783	48,416,369	(17,847,586)	61,137,566	58,421,606	2,715,960
Children Services	3,325,470	5,370,026	(2,044,556)	6,650,940	6,890,102	(239,162)
Care Center	2,345,491	1,752,414	593,077	4,690,982	3,285,772	1,405,210
Direct Services	1,491,841	683,826	808,015	2,983,682	1,354,459	1,629,223
Intellectual Developmental Disabled	35,158,496	60,668,132	(25,509,636)	70,316,992	75,270,402	(4,953,410)
Grant Programs	889,344	239,973	649,371	1,778,688	602,818	1,175,870
State of Michigan	1,458,136	3,100,049	(1,641,913)	2,916,272	3,100,049	(183,777)
Depreciation	308,333	-	308,333	616,666	-	616,666
Other operating	1,783,535	1,521,453	262,082	3,567,070	1,863,017	1,704,053
<b>Total Operating Expenses</b>	<b>95,622,556</b>	<b>153,024,569</b>	<b>(57,402,013)</b>	<b>191,245,112</b>	<b>188,528,204</b>	<b>2,716,908</b>
Operating Revenues over (under) Expenses	3,534,851	(54,157,892)	57,692,743	7,069,702	(6,193,994)	(13,263,696)
<b>Non-operating Revenues (Expenses)</b>						
Investment Earnings	521,666	203,225	(318,441)	1,043,332	892,658	(150,674)
<b>Total Non-operating Revenues (Expenses)</b>	<b>521,666</b>	<b>203,225</b>	<b>(318,441)</b>	<b>1,043,332</b>	<b>892,658</b>	<b>(150,674)</b>
<b>Change in Net Position</b>	<b>4,056,517</b>	<b>(53,954,667)</b>	<b>57,374,302</b>	<b>8,113,034</b>	<b>(5,301,336)</b>	<b>(13,414,370)</b>
Net Position - Beginning of year					222,366,412	222,366,412
<b>Net Position - End of Year</b>	<b>\$ 4,056,517</b>	<b>\$ (53,954,667)</b>	<b>\$ 57,374,302</b>	<b>\$ 8,113,034</b>	<b>\$ 217,065,076</b>	<b>\$ 208,952,042</b>

**DETROIT WAYNE INTEGRATED HEALTH NETWORK**  
**Statement of Cash Flows**  
For the Two Months Ending November 30, 2025

<b>Cash flows from operating activities</b>	
Cash receipts from the state and federal governments	\$ 190,445,054
Cash receipts from local sources and customers	3,002,617
Payments to suppliers	(224,400,607)
Payments to employees	<u>(14,812,905)</u>
<b>Net cash provided by (used in) operating activities</b>	<b><u>(45,765,840)</u></b>
 <b>Cash flows from capital and related financing activities</b>	
Acquisition of capital assets	(169,250)
Principle and interest paid on capital debt	<u>(95,690)</u>
<b>Net cash provided by (used in) capital and related financing activities</b>	<b>(264,940)</b>
 <b>Cash flows from investing activities</b>	
Interest received on investments	892,658
Proceeds from sale of assets	<u>-</u>
<b>Net cash provided by investing activities</b>	<b><u>892,658</u></b>
 <b>Net increase (decrease) in cash and cash equivalents</b>	 <b>(45,138,121)</b>
 <b>Cash and investments - beginning of period</b>	 <b><u>273,476,847</u></b>
 <b>Cash and investments - end of period</b>	 <b><u><u>\$ 228,338,725</u></u></b>
 <b>Reconciliation of operating income (loss) to net cash provided by (used in) operating activities</b>	
Operating income (loss)	\$ (6,193,996)
Adjustments to reconcile operating income (loss) to net cash used in operating activities:	
Depreciation	
Decreases (increases) in current assets:	
Accounts receivable	5,863,635
Prepayments and deposits	976,412
Due from other governmental units	5,250,527
Increases (decreases) in current liabilities:	
Accounts and contracts payable	(109,096,705)
IBNR Payable	60,461,104
Accrued wages	(3,558,443)
Due to Wayne County	833,333
Due to other governmental units	<u>(301,707)</u>
<b>Net cash provided by (used in) operating activities</b>	<b><u><u>\$ (45,765,840)</u></u></b>